

# **BUDGET CHALLENGES: FY20**

### Revenue Shortfalls

State Appropriation Withholds \$ 6.7
Student Auxiliary Refunds 3.5
Total Shortfall \$ 10.2

\$ Millions

#### Actions Taken

CARES Funding	\$ 2.6
Reduction in Operating Expenses	2.3
Furloughs, Leaves, Pay Reductions	0.1
Vacant Position Savings	8.1
	\$ 13.1

\$ Millions

# **BUDGET UPDATE FOR FY21**

> Instructed by UM System to plan for a 12.5% reduction in unrestricted operating revenues or \$21.5 million

- > Leadership team developed scenarios of 10%, 15%, 20% reductions for operating funds
  - 15% is most likely for general revenue allocations

# FY21 ANTICIPATED REVENUE SHORTFALL

Originally instructed by UM System to plan for a reduction in unrestricted operating revenue of 12.5% or \$21.5 million dollars

### **Unrestricted Operating Funds**



# **FY21 BUDGET ASSUMPTIONS**

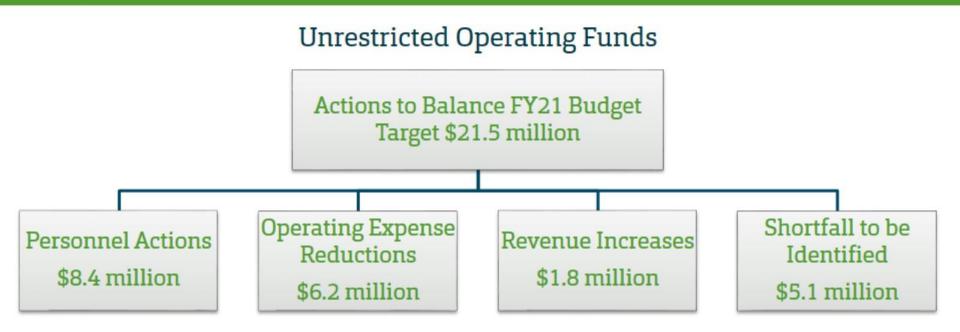
## **Revenue Assumptions**

- > Reduction in state support of 15% or \$7.5 million
- > Reduction of 500 undergraduate and 67 graduate students due to reduction in returning student numbers
- > Reduced occupancy in residential life

# **Expenditure Assumptions**

- > Increase in benefit costs of \$1.1 million
- > Promotion and tenure, increase in minimum wage
- > No merit pool

# **BUDGET ACTIONS TAKEN FOR FY21**



The FY21 budget is currently a work in progress. Additional work must be done to bring the budget into balance on a recurring basis.

# **Budget Strategies for FY21**

### Reduction Plan for Staffing

- 1. Vacancy eliminations, layoffs and furloughs identified and action taken *in process*
- Voluntary separations and retirements identified and processed
   in process
- 3. Transfer of faculty salaries to grants and endowment funds
- 4. FTE reductions identified if appropriate
- 5. Pay reductions initiated if necessary based on revenue situation
- 6. Continue to evaluate filling of positions on as needed basis

# Planned Personnel Actions for FY21 Budget

	Number FY21		FY21	
	of		Recurring	
Category	Positions	FTE	Cuts/Savings	
layoffs - staff	44	43.5	\$ 2,528,085	
resignations - staff	2	1.4	33,348	
retirements - staff	2	2.0	227,765	
open position eliminations - staff	58	56.1	2,656,587	
Total Staff Reductions	106	103.0	\$ 5,445,785	
NTT faculty non-renewals	3	3.0	336,920	
TT faculty ternimal year contracts	2	2.0	226,005	
retirements - faculty	5	5.0	487,500	
open position eliminations - faculty	13_	13.0	1,896,000	
Total faculty reductions	23	23.0	\$ 2,946,425	
Total recuring savings for FY21 and beyond	129	126.0	\$ 8,392,210 *	

Table reflects actions taken or planned as of May 2020

Temporary furloughs, leaves and pay reductions in FY20 and FY21 have affected 90 people and generate \$233,000 in savings to date

<sup>\*</sup> Does not take into account the cost of transition assistance and vacation payouts.

# **NEXT STEPS**

- Continue to evaluate and adjust the budgets originally submitted in our round 1 budget to make sure they are as accurate as possible
- Some planned cuts have not yet been identified, and are booked at the campus level. As cuts are identified, the budgets will be adjusted at the unit level.
- > Accrued vacation is being managed to reduce liability.
- > Revenue estimates will be closely monitored as the fiscal year progresses. Budgets will be adjusted as revenue assumptions are modified.
- > Quarterly budget updates will be made to the Board of Curators for FY21.

